

加速融合创新，开启数智未来

Accelerate Integration and Innovation
Inaugurate a Digitalized and Intelligent Era

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/ 01 信息通信业迈入新发展阶段

The ICT industry will step into a new development stage



经济社会加速进入数智化时代

The economy and society are accelerating into a digitalized and intelligent era

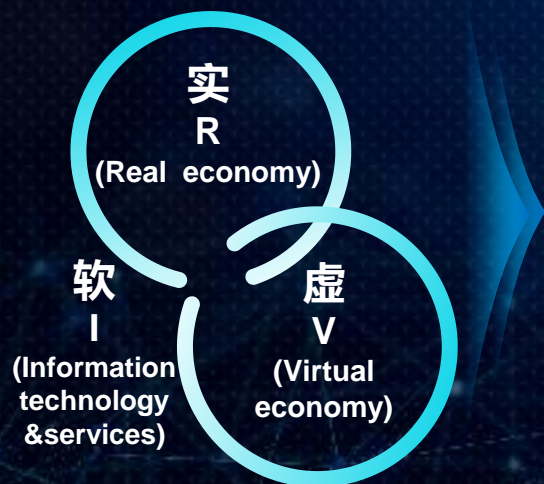


产业跨界融合催生新经济形态

Cross-industry integration is spawning new economic forms

“实”“虚”“软”化学反应 产生新经济形态

The “chemical reaction” of R, V and I
create new economic forms



“实”“虚”“软”化学反应方程式 The chemical equations of R, V and I

① 实 + 软 \Rightarrow 数字经济
R + I Digital economy

- 数字产业化
Digital Industrialization
- 产业数字化
Industrial Digitalization

② 虚 + 软 \Rightarrow 金融创新
V + I Financial innovation

- 数字金融
Digital Finance
- 普惠金融
Inclusive Finance

③ 实 + 虚 $\xrightarrow[\text{催化剂 catalyst}]{\text{软 I}}$ 产业升级
R + V Industry upgrade

- 产业基础高级化
Upgrade of Industrial Base
- 产业链现代化
Modernization of Industrial Chain

中国信息服务市场规模 Size of information service market in China

单位: 万亿元
(Trillion yuan)



信息通信业肩负新发展使命

The ICT industry should undertake new development missions



筑牢“新基建”根基

Build a solid foundation for
“new information infrastructure”



夯实千行百业数智化转型的关键基础

Provide solid key foundation for digitalized and intelligent transformation of various industries



加速“新要素”运用

Accelerate the application of
“new production factors”



为经济新一轮增长注入强劲内生动力

Inject strong endogenous impetus into a new round of economic growth



促进“新业态”繁荣

Promote the prosperity of
“new business forms”



打造经济社会民生转型升级的创新引擎

Build an innovation engine for the transformation and upgrade of economy, society and people's livelihood



/02 战略升级引领新发展航向

Upgrade strategies to lead the way of new development



中国移动“力量大厦”发展战略

Development strategy of China Mobile “Powerhouse”



总体目标

Overall goal

创世界一流企业
Build a world-class enterprise

做网络强国、数字中国、智慧社会主力军
Serve as a major force in the development of China
as a cyber power, digital nation and smart society

**面向信息服务
开拓发展空间**
Expand development space
towards information services



**跻身世界一流信息服务
科技公司前列**

Join the league of the world's
leading information service
technology companies

**聚焦科技创新
打造竞争优势**
Focus on technological innovation to
create competitive advantages

两个推进
Two facilitations

推进信息基础设施建设
Facilitate the construction of
information infrastructure



建设好信息“高速”
Build information
"highway"

推进全社会数智化转型
Facilitate the digitalized and
intelligent transformation of the
whole society



运营好信息“高铁”
Operate information
"high-speed train"

两个融合
Two integrations

**信息技术
融合创新**
Integrated innovation
of various information
technology

**信息技术
与经济社会民生深度融合**
Deep integration of IT with the
economy, society and people's
livelihood

扁担作用
Role as a Carrying Pole

发展主线

The main line of development

推进数智化转型，实现高质量发展
Promote digitalized and intelligent transformation,
and achieve high quality development



可持续、跨越式发展
Sustainable and
leapfrog development

全要素生产率显著提升
Significant improvement of
total factor productivity



“三转”：转型的核心内在逻辑

"Three Changes": the core internal logic of transformation



“三化”：转型的突破口和核心领域

"Three Trends": the breakthrough points and core areas of transformation



“三融”：转型的路径方式

"Three Approaches": the paths of transformation



“三力”：转型的动力源泉

"Three Forces": the power source of transformation



努力实现“五个新突破”

Strive to achieve “five new breakthroughs”



发展规模 新突破

New breakthroughs
in development
scale

- 收入、连接等发展规模大幅增长
Significant growth in revenue and connections



结构调整 新突破

New breakthroughs
in structural
adjustment

- 信息服务占比大幅提升
Great increase of the proportion of information services



科创能力 新突破

New breakthroughs
in technology and
innovation capability

- 技术影响力、产品创新力等显著增强
Significant enhancement of technology influence and product innovation



运营效率 新突破

New breakthroughs in
operational efficiency

- 促进公司数智化运营和全社会数智化转型
Promote digitalized and intelligent operation of China Mobile and transformation of the whole society



体制机制 新突破


New breakthroughs
in institutional
mechanisms

- 构建一流创新平台和高精尖人才队伍
Build first-class innovation platforms and teams of top-notch talents



/ 03 融合创新共建新发展生态

Jointly promote integration and innovation to build a new
development ecology



五点倡议

Five initiatives

1. 共同开拓信息服务市场

Jointly expand information service market

释放全社会信息消费潜力

Unleash the potential of information consumption of the whole society

3. 共同赋能实体经济发展

Jointly empower the development of the real economy

促进千行百业提质增效

Promote quality and efficiency improvement in various industries

5. 共同强化安全体系建设

Jointly strengthen the construction of the security system

为产业链、供应链、生态链稳定筑牢安全屏障

Build a strong security fence for the stability of the industrial chain, supply chain and ecological chain

2. 共同加速技术创新突破

Jointly accelerate technology breakthroughs

为数智化转型注入强劲内生动力

Inject strong endogenous impetus into digitalized and intelligent transformation

4. 共同培育开放融合生态

Jointly cultivate an open and integrated ecosystem

实现全行业的共同繁荣进步

Achieve prosperity and progress of the whole industry





携手推动数智发展，共同见证美好未来

Jointly promote digitalized and intelligent development
Witness a bright future together